



ISO 9001 : 2026 (LATEST VERSION) QUALITY MANAGEMENT SYSTEM

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ISO 9001:2026 Revision: Key Changes & Transition Roadmap



STRUCTURAL CHANGES



Harmonized Structure Alignment

Retains 10-clause High-Level Structure with refined definitions.



Documented Information Streamlining



KEY CHANGES



Quality Culture & Ethics

Leadership must foster ethical behavior and shared quality values.



Climate Change Integration

Formal inclusion of climate risks into organizational strategy.



Separation of Risk & Opportunity

Clause 6.1 distinctly separates risk mitigation from opportunity pursuit.



TRANSITION TIMELINE



Official Publication (Sept 2026)

ISO 9001:2026 standard is officially published.

3-Year Grace Period (2026–2029)



Final Transition Deadline (Sept 2029)

ISO 9001:2015 certificates expire; 2026 compliance becomes mandatory.



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ISO 9001:2015 VERSION TO ISO 9001:2026 VERSION

INTERNATIONAL
STANDARD

ISO
9001

Fifth edition
2015-07-15

Quality management systems —
Requirements

Systèmes de management de la qualité — Exigences



Reference number
ISO 9001:2015(en)

© ISO 2015

Sep 16,
2026



International
Standard

ISO 9001

Sixth edition
2026-09

Quality management systems —
Requirements

Systèmes de management de la qualité — Exigences

Reference number
ISO 9001:2026(en)

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ISO 9001:2026 : STRUCTURAL CHANGES

ISO 9001:2026(en)

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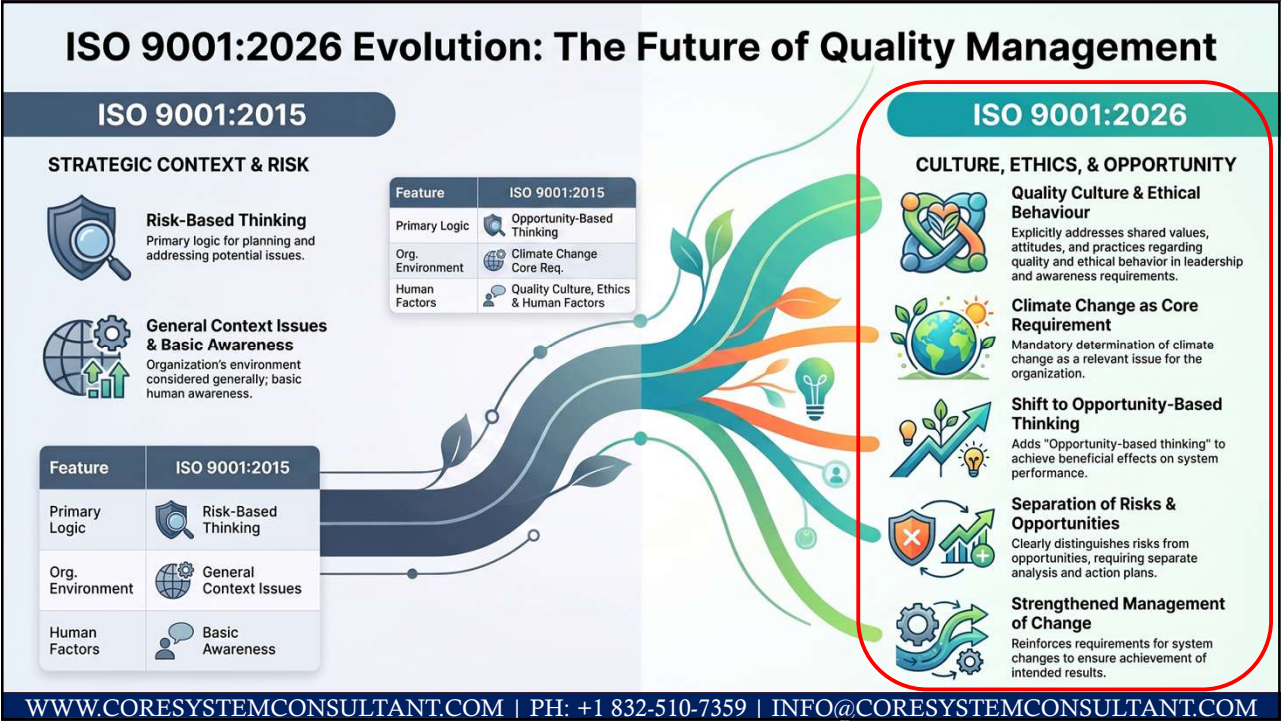
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ISO 9001:2026 CHANGES: ETHICAL BEHAVIOR AND QUALITY CULTURE

Ethical Behaviour:

Starts with personal **integrity, fairness, and responsibility** in decisions, actions, and interactions. Its every individual employee moral compass



Quality Culture:

Refers to the collective **shared values, attitudes, awareness, and practices** across the organization that align daily work with the quality policy and quality objectives. It directly impacts all aspects of quality and builds external confidence among customers, regulators, and other interested parties

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5 Leadership

5.1 Leadership and commitment

5.1.1 General

- i) promoting quality culture and ethical behaviour;

- j) promoting the use of the process approach;
- k) promoting risk-based thinking and opportunity-based thinking;
- l) taking accountability for the effectiveness of the quality management system.

NOTE 2 An organization's quality culture and ethical behaviour are reflected in its shared values, attitudes, practices and actions.

7.3 Awareness

a) the quality policy;

- b) their contribution to the effectiveness of the quality management system, including the benefits of improved performance;
- c) the implications of not conforming to the quality management system requirements;
- d) relevant quality objectives;
- e) the organizational quality culture and ethical behaviour.

7.1.4 Environment for the operation of processes

NOTE A suitable environment can include a combination of factors, which can differ depending on the products and services provided. Relevant factors can include:

- social (e.g. non-discriminatory, calm, non-confrontational);
- psychological (e.g. stress-reducing, burnout prevention, emotionally protective);
- physical (e.g. temperature, heat, humidity, light, airflow, hygiene, noise).

Some factors can be influenced by the organizational quality culture and ethical behaviour.

- Manufacturing :** In an automotive plant, a "quality culture" is evidenced when a frontline worker has the authority to **stop the assembly line** upon detecting a potential defect in the product. Even if this stop causes a delay, the **shared value** of quality over speed—supported by top management—demonstrates the culture in action.

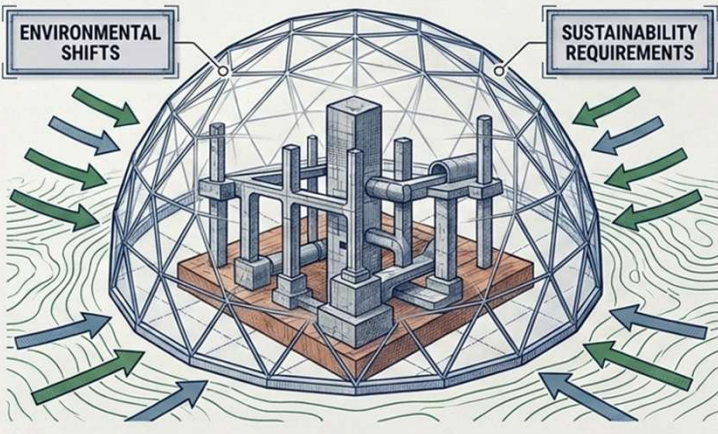
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ISO 9001:2026 CHANGES: CLIMATE CHANGE

CONCEPTUAL FRAMEWORK

ENVIRONMENTAL SHIFTS

SUSTAINABILITY REQUIREMENTS



Organizations must evaluate climate as an external disruptor to their ability to deliver quality, adapting to new environmental realities and regulatory green requirements.

INDUSTRY APPLICATION

INDUSTRY APPLICATION:
FOOD PROCESSING

SCENARIO: Climate data indicates increasing, severe drought in a critical agricultural sourcing region.

RESULT: The company designs proactive, alternative raw material sourcing strategies to guarantee consistent product quality and market availability despite environmental shocks.

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ISO 9001:2026 CHANGES: CLIMATE CHANGE (IN THE STANDARD)

- Climate change is not a new requirement as it was incorporated through an addendum back in 2024. It was now made part of the revised standard

4 Context of the organization

4.1 Understanding the organization and its context

The organization shall determine external and internal issues that are relevant to its purpose and its strategic direction and that affect its ability to achieve the intended result(s) of its quality management system.

The organization shall determine whether climate change is a relevant issue.

The organization shall monitor and review information about these external and internal issues.

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5

ISO 9001:2026 CHANGES: RISK VS 'OPPORTUNITY' BASED THINKING

- Risk-Based Thinking:** Focused on **preventing undesired results** and dealing with uncertainty that could have a negative impact.
- Opportunity-Based Thinking:** Focused on **pursuing desired results** by identifying circumstances that allow for beneficial effects on performance.

ISO 9001:2015

6.1 Actions to address risks and **opportunities**

6.1.1 – no title

6.1.2 – no title



ISO 9001:2026

6.1 Actions to address risks and opportunities

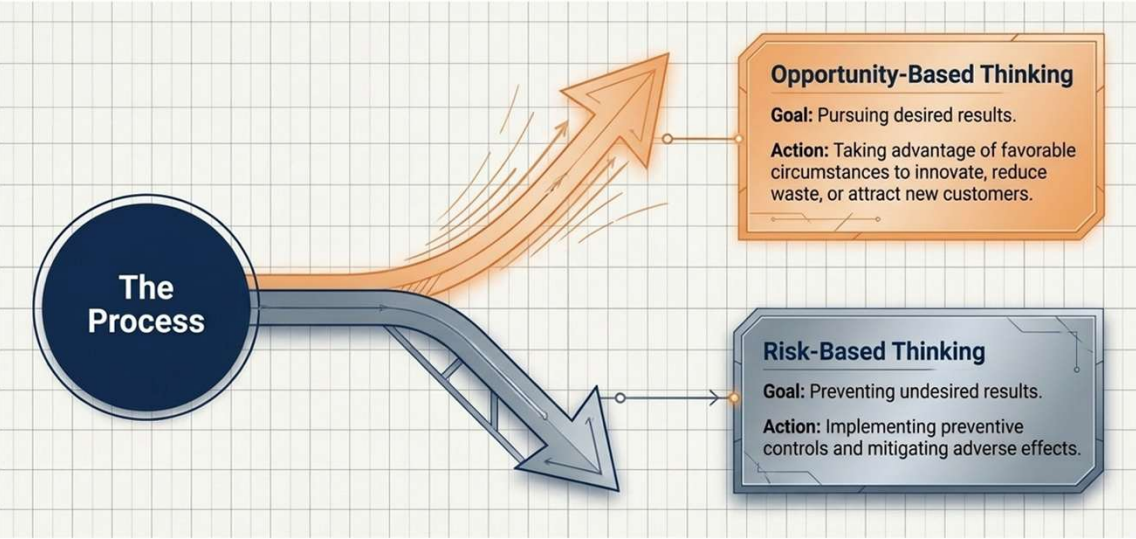
6.1.1 Determining risks and opportunities

6.1.2 Actions to address risks

6.1.3 Actions to address opportunities

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ISO 9001:2026 CHANGES: RISK VS OPPORTUNITY BASED THINKING



The diagram illustrates the transition from a single process to two distinct thinking paradigms. A central dark blue circle labeled 'The Process' has two arrows originating from it. An orange arrow curves upwards and to the right, pointing to an orange box titled 'Opportunity-Based Thinking'. A grey arrow curves downwards and to the right, pointing to a grey box titled 'Risk-Based Thinking'. Both boxes contain specific goals and actions.

Opportunity-Based Thinking

Goal: Pursuing desired results.

Action: Taking advantage of favorable circumstances to innovate, reduce waste, or attract new customers.

Risk-Based Thinking

Goal: Preventing undesired results.

Action: Implementing preventive controls and mitigating adverse effects.

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ISO 9001:2026 CHANGES: RISK VS OPPORTUNITY BASED THINKING

EXAMPLE

◦

Risk: An **automotive industry** identifies the risk of delay or shortage of supplies from a supplier due to geo-political conditions.

◦

Action: Implementation and identification of alternate supply sources from other geographies.

◦

Opportunity: The same industry sees an opportunity in the rising demand for electric vehicles (EV).

◦

Action: Investing in specialized training for EV-component assembly to capture new market share (Pursuit).

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ISO 9001:2026 CHANGES: CHANGE MANAGEMENT

Change Management: ISO 9001 2015 vs. 2026

ISO 9001:2015	ISO 9001:2026
STATIC: Planned Manner  Focus on Process Compliance  Implement changes as planned.  Follow procedures.	ACTIVE: Ensuring Effectiveness  Focus on Measurable Results Communicate Changes Monitor & Evaluate Effectiveness Review Final Results

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ISO 9001:2026 CHANGES: FEW OTHER CHANGES...

Clause 6.1.2 now includes a note stating that determined risks can specifically include those related to the ability to provide conforming products and services **during and after a disruption** (also in 8.2.1e)

Maintain and Retain Documented Information is replaced with:

- ‘**available**’ as Documented Information and
- Documented Information ‘**available as evidence**’

Few structural changes for better clarity like:

ISO 9001:2015

- 10 Improvement
- 10.1 General
- 10.2 Nonconformity and corrective action
- 10.3 Continual improvement

➔

ISO 9001:2026

- 10 Improvement
- 10.1 Continual improvement
- 10.2 Nonconformity and corrective action

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ISO 9001:2026 CHANGES: TRANSITION TIMELINES...

The diagram shows a timeline from Sep 2026 to Sep 2029. Key events include: ISO 9001:2026 published on 16 Sep 2026; companies certified to ISO 9001:2015 needing to transition to ISO 9001:2026 by Sep 2029; companies able to acquire ISO 9001:2015 certification/recertification by Sep 2027/Mar 2028; and after Sep 2027/Mar 2028, certification/recertification will only be on the ISO 9001:2026 version.

ISO 9001:2026 published on 16 Sep 2026

Sep 2026 Sep 2027 March 2028 Sep 2028 Sep 2029

Companies certified to ISO 9001:2015 version need to transition to ISO 9001:2026 version by Sep 2029.

Companies can acquire ISO 9001:2015 certification / recertification by Sep 2027/Mar2028 as per respective certification body policy.

As per certification bodies policy, after Sep 2027/Mar2028 , certification / recertification will **only** be on ISO 9001:2026 version

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ISO 9001:2026 QMS UPCOMING TRAININGS...

- 1. ISO 9001:2026 QMS Internal Auditor Training - 2 days (online) ;

Dates	Mode of Training
Nov 16 - 17, 2026	online
- 2. ISO 9001:2026 QMS Lead Auditor (Exemplar Global certified) Training – 5 days (online) ;

Dates	Mode of Training
Oct 19 – 23, 2026	online
Dec 14 - 18, 2026	online

- Click the links in the description for online registration
- Discount is available for registering 30 days before the training
- All trainings are from 9am – 5pm CST (Houston, USA time)

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Our Training Programs

ISO 9001:2026 QMS Awareness
ISO 9001 :2026 QMS Lead Implementer
ISO 9001 :2026 QMS Internal Auditor
ISO 9001 :2026 QMS Lead Auditor (IRCA/Exemplar Global)
ISO 14001:2026 EMS Awareness
ISO 14001:2026 EMS Lead Implementer
ISO 14001:2026 EMS Internal Auditor
ISO 14001:2026 EMS Lead Auditor (IRCA/Exemplar Global)
ISO 45001 OHSMS Awareness
ISO 45001 OHSMS Lead Implementer
ISO 45001 OHSMS Internal Auditor
ISO 45001 OHSMS Lead Auditor (IRCA/Exemplar Global)
ISO 27001 ISMS Awareness
ISO 27001 ISMS Lead Implementer
ISO 27001 ISMS Internal Auditor
ISO 27001 ISMS Lead Auditor (IRCA/Exemplar Global)

ISO 50001 EnMS Awareness
ISO 50001 EnMS Lead Implementer
ISO 50001 EnMS Internal Auditor
ISO 5001 EnMS Lead Auditor (IRCA/Exemplar Global)
ISO 22301 BCMS Awareness
ISO 22301 BCMS Lead Implementer
ISO 22301 BCMS Internal Auditor
ISO 20000 ITSMS Awareness
ISO 20000 ITSMS Lead Implementer
ISO 31000 Risk Management & ERM Awareness
ISO 31000 Risk Management & ERM Lead Implementer
ISO 37001 ABMS Awareness
ISO 37001 ABMS Internal Auditor
ISO 9001, 14001, 45001 Integrated Internal Auditor
ISO 14001, 45001 Integrated Internal Auditor
ISO 55001 AMS Awareness
ISO 55001 AMS Lead Implementer

For full details, visit: <https://coresystemconsultant.com/training/#Trainings>

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